

June 29, 1989

Dr. Samuel Lichtensztejn, Rector Universidad de la Republica Av. 18 de Julio 1968, 2 piso Montevideo, URUGUAY

Dear Dr. Lichtensztejn:

We are pleased to inform you that the W. K. Kellogg Foundation has approved assistance to the University of the Republic to improve primary health care in Uruguay through development of an educational model to upgrade skills of auxiliary nurses, based on the proposal submitted with your letter of December 13, 1988. A maximum of US\$170,000 will be made available to the University for this purpose during three years beginning July 1, 1989 (or beginning on another date, if you prefer), according to the following budget:

	Year 1	Year 2	Year 3	<u>Totals</u>
Salaries Travel	US\$47,334 2,000	US\$47,334 2,000	US\$47,334 2,000	US\$142,002 6,000
Equipment/teaching material Library materials	6,998 3,000	3,000 3,000	3,000 3,000	12,998 9,000
Totals	US\$59,332	US\$55,334	US\$55,334	US\$170,000

Acceptance of the enclosed check in the amount of US\$59,332 will confirm agreement to this commitment letter and the following conditions:

- 1. The University has authority to accept the amount of this commitment and carry out the stated activity.
- Funds provided by the Foundation will be accounted for separately in the business office of the University and will be used only for the purposes specified in the aforementioned budget.
- 3. At the end of each project year, the University will provide the Foundation with an annual report, written in English, which will include (a) a narrative progress report of the program, and (b) a statement of expenses for the past year, prepared on the Foundation's Report Form,

reflecting any unexpended funds, and certified correct by the chief financial officer of the University. Annual financial statements to the Foundation should report expenditures according to the line items in the aforementioned budget.

- 4. Successive payments under this commitment will be contingent upon (a) receipt of the aforementioned annual report with a projection of plans and a line-item budget, and (b) a demonstration to the Foundation of satisfactory progress in relation to the stated objectives of the project during the preceding year.
- 5. Any unexpended cash funds remaining from the Foundation payment at the close of each project year will be deducted from the payment for each successive year. The Foundation will consider requests, included in your subsequent annual budgets, to use these unexpended funds for purposes consistent with the original goals of this project.
- 6. If at the end of this commitment there remain any unexpended funds or if the program is terminated at any other time, the unexpended cash balance is to be returned to the Foundation and may not be transferred to any other fund.
- 7. Increases in salaries and in fringe benefits beyond the first-year level approved in the budget proposal are to be determined and provided by the University from sources other than Kellogg Foundation funds as part of the financial take-over in subsequent years.
- 8. No part of these funds shall be paid to any Kellogg Foundation employee or official for any purpose.
- 9. Advance Foundation approval should be requested in writing for disbursements deviating from the line items of the approved budget.
- 10. In case of a national emergency in this country or in Uruguay the Foundation reserves the right to review this commitment and negotiate as to its modification or termination in view of the national situation.
- 11. The University agrees to disseminate through established channels of communication, or by special reports, pertinent information relating to the results, findings, or methods developed through this commitment.

- 12. No publications, instructional modules, or other products developed in connection with this project will provide royalties or otherwise inure to the personal benefit of individuals connected with this activity.
- 13. Funds provided by the Foundation shall be used exclusively for charitable, scientific, literary, or educational purposes. No part of these funds shall be used to:
 - a. carry on propaganda or otherwise attempt to influence legislation,
 - b. influence the outcome of any specific public election, or to carry on, directly or indirectly, any voter registration drive.
 - c. make any grant to an individual for travel, study, or other similar purposes which is not awarded on a nondiscriminative basis,
 - d. make a grant to other than a charitable organization which is publicly supported, or
 - e. undertake any activity for any other purpose other than charitable purposes.
- 14. The University's records and supporting documents related to this grant will be made available for audit at the request and expense of the Foundation.

Throughout the project, studies will be developed that should result in the data for the evaluation of the process and impacts of the project. External evaluators and/or consultants are being considered for participation in the evaluation process. Some of the basic questions that should be answered by this project are:

What are the main characteristics of the proposed nursing education model?

How will the personnel educated by the program contribute to primary health care delivery?

How does the performance of nurses educated through a distance-learning process compare with nurses educated on campus?

In support of our programming activities, the Kellogg Foundation does make available a limited number of fellowships for candidates from Latin American institutions. These fellowships are available only to individuals who are directly involved with the project we are funding. If you are interested in more information on how you may nominate fellowship candidates to the Foundation, please contact Ms. Eliana Vera, Associate Program Director, at the Foundation headquarters in Battle Creek, Michigan.

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The Foundation believes it is important to acquaint the public with its grant-making activities and regards the commitment to your organization as particularly newsworthy. We think that a release from the University would be more effective than one from our office. On the assumption you will make such a release, we hope you will send a copy of it to us for our review. We are assuming that you will use this release to publicize the grant to your country's newspapers and professional journals. We would also appreciate your sending the release to the United States Embassy in Uruguay, indicating that this is being done for the information of the Embassy at the Foundation's request. If you think it appropriate, you may wish to send a copy of the release to your Embassy in Washington, D.C. We would appreciate your mailing to us at a later date clippings of any news stories which result from your news release.

Please tell us when you want the fiscal period for the project to begin.

To assure prompt handling of all matters relating to this grant, please address all correspondence to me with a copy to Mrs. Bartholomew. The complete addresses are presented below:

Dr. Marcos Kisil Calcada dos Cravos, 108 Centro Comercial Alphaville 06400 Barueri - SP Brasil Mrs. Barbara Bartholomew Administrative Assistant Latin American Programs W. K. Kellogg Foundation 400 North Avenue Battle Creek, Michigan 49017-3398 U.S.A.

We also wish to maintain a continuous up-to-date listing of appropriate individuals related to this project, and would therefore appreciate your completing the enclosed Project Address List, sending one copy each to Mrs. Bartholomew and myself.

We are pleased to have this opportunity of providing assistance and look forward to hearing about the progress of this project.

Sincerely yours,

Marco Kisel Hab

Marcos Kisil

Program Director

13080 Enclosures (check & PAL)

cc: Profa. Soledad Sanchez Punales

W. K. KELLOGG FOUNDATION

Date: / /89

Project Address List

INSTITUTION:
ADDRESS:
TITLE OF PROJECT:
(1) CHIEF EXECUTIVE OFFICER OF THE INSTITUTION (Please indicate correct title, such as President, General Director, Rector, etc.)
Name:
Title:
Address:
Phone:
(2) DIRECTOR of the Major Unit of the Institution (Please indicate correct title, such as Dean, Vice-Rector for Health Affairs, Director of Center of Health Sciences, or of Medical School, etc.)
Name:
Title:
Address:
Phone:
(3) PROJECT DIRECTOR OR PROJECT COORDINATOR
Name:
Title:
Address:
Phone:
(4) CHIEF ACCOUNTING OFFICER of the Institution
Name:
Title:
Address:
Phone:

Please send copies of this form to:

1) Mrs. Barbara Bartholomew, Kellogg Foundation, 400 North Avenue, Battle Creek, Michigan 49017–3398 USA

2) Dr. Marcos Kisil, Calcada dos Cravos, 108, Centro Comercial Alphaville, 06400 Barueri, SP, Brazil